



May 18, 2026

Company name: NAC CO., LTD.
Name of representative: Kan Yoshimura, President and
Chief Executive Officer
(Securities code: 9788; TSE
Prime Market)
Inquiries: Jiro Ando, General Manager of
Corporate Management
Department
(Telephone: +81-03-3346-2111)

Notice Regarding the Results and Completion of the Acquisition of Treasury Shares through the Off-Auction Own Share Repurchase Trading System (ToSTNeT-3)

The Company hereby announces that it has completed the acquisition of its own shares as resolved at a meeting of its Board of Directors held on May 15, 2026, as previously announced on May 15, 2026.

1. Reason for the Acquisition of Treasury Shares

The Company expects that improving capital efficiency will enhance its corporate value.

The Company will consider the optimal use of the treasury shares acquired through this repurchase to enhance corporate value, including their use for M&A, employee restricted stock (RS) compensation plans, and the cancellation of treasury shares.

2. Details of the Acquisition

| | |
|-------------------------------------|---|
| (1) Class of Shares Acquired | Common shares of the Company |
| (2) Total Number of Shares Acquired | 1,455,000 shares |
| (3) Total Acquisition Cost | JPY 744,960,000 |
| (4) Date of Acquisition | May 18, 2026 |
| (5) Method of Acquisition | Purchase through the Tokyo Stock Exchange's Off-Auction Own Share Repurchase Trading System (ToSTNeT-3) |

(Reference)

Details of the resolution on the acquisition of treasury shares (announced on May 15, 2026)

| | |
|---|---|
| (1) Class of shares to be acquired | Common shares of the Company |
| (2) Total number of shares to be acquired | Up to 1,600,000 shares (3.80% of total issued shares excluding treasury shares) |
| (3) Total acquisition cost | Up to JPY 820,000,000 |
| (4) Announcement of results | The results of the acquisition were to be announced after the completion of the transaction at 8:45 a.m. on May 18, 2026. |

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.