July 24, 2026

Company name: NAC CO., LTD.
Name of representative: Hironari Kawakami, President and Chief Executive Officer
(Securities code: 9788; TSE Prime Market)
For Inquiries: Jiro Ando, General Manager, Corporate Management Department
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Notice Regarding the Cancellation of Treasury Shares

The Company hereby announces that, at the meeting of the Board of Directors held on July 24, 2026, it resolved to cancel its treasury shares pursuant to Article 178 of the Companies Act. The details are as follows.

Details of the Cancellation of Treasury Shares

(1) Class of shares to be cancelled: Common shares of the Company
(2) Total number of shares to be cancelled: 3,000,000 shares
(6.4% of the total number of issued shares before the cancellation)
(3) Scheduled cancellation date: July 31, 2026

(Reference) Status of the Company's Shares after the Cancellation

	Before Cancellation (As of June 30, 2026)	After Cancellation (Scheduled for July 31, 2026)
Total number of shares issued	46,613,500 shares	43,613,500 shares
Number of treasury shares	5,972,067 shares	2,882,736 shares (*)
Ratio of treasury shares to the total number of shares issued	12.8%	6.6%

(*) Excludes changes in the number of treasury shares resulting from purchases of shares constituting less than one trading unit on or after July 1, 2026.
The number of treasury shares presented reflects the disposal of 89,331 treasury shares as restricted stock compensation on July 24, 2026.

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.