



July 31, 2026

Company name: NAC CO., LTD.
Name of representative: Hironari Kawakami, President and
Chief Executive Officer
(Securities code: 9788; TSE Prime
Market)
For Inquiries: Jiro Ando, General Manager,
Corporate Management Department
(Telephone: +81-03-3346-2111)

Notice of Completion of the Cancellation of Treasury Shares

The Company hereby announces that it completed the cancellation of treasury shares on July 31, 2026, pursuant to Article 178 of the Companies Act, as resolved at the meeting of the Board of Directors held on July 24, 2026.

1. Class of shares cancelled: Common shares of the Company
2. Total number of shares cancelled: 3,000,000 shares
(6.4% of the total number of shares issued before the cancellation)
3. Date of cancellation: July 31, 2026

(Reference)

Total number of issued shares after the cancellation: 43,613,500 shares

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.
